

Cecilia Robinson My Food Bag Founder & Director

Entrepreneurshi

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The story
Purpose & Beliefs

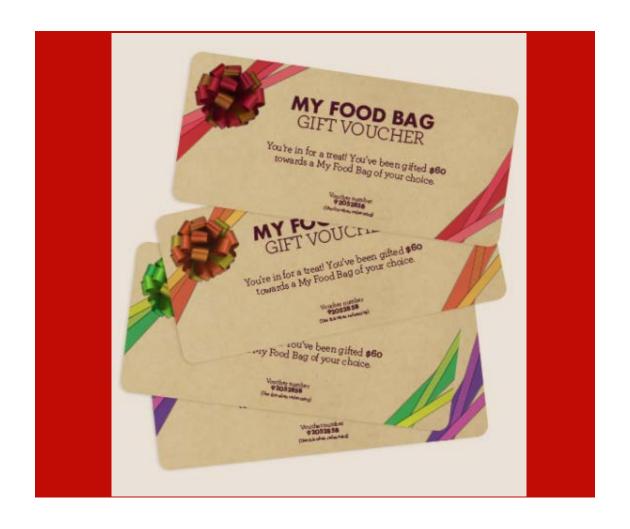
Environmental, Social &

Governance Personal Purpose

The new work/life paradigm



My one rule





Our chat today

Entrepreneurshi

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The story



How it all began





About Au Pair Link

■ Founded 2007



- Became Australasia's largest au pair agency
- One of the largest home based early childhood education providers in NZ
- Over 1,000 au pairs annually
- Sold in December 2014 to the Evolve Education Group (NZX & ASX)



About My Food Bag

■Ex Co-CEO now Founder & Director(alongside

husband James)

■ 100,000s eat MFB (FS,BB) every

■Grown by 100% in first 3 years

- 100M run rate in <3 years
- 3rd largest food retailer in New
- Experts at people (foodies)
 - 180 team members





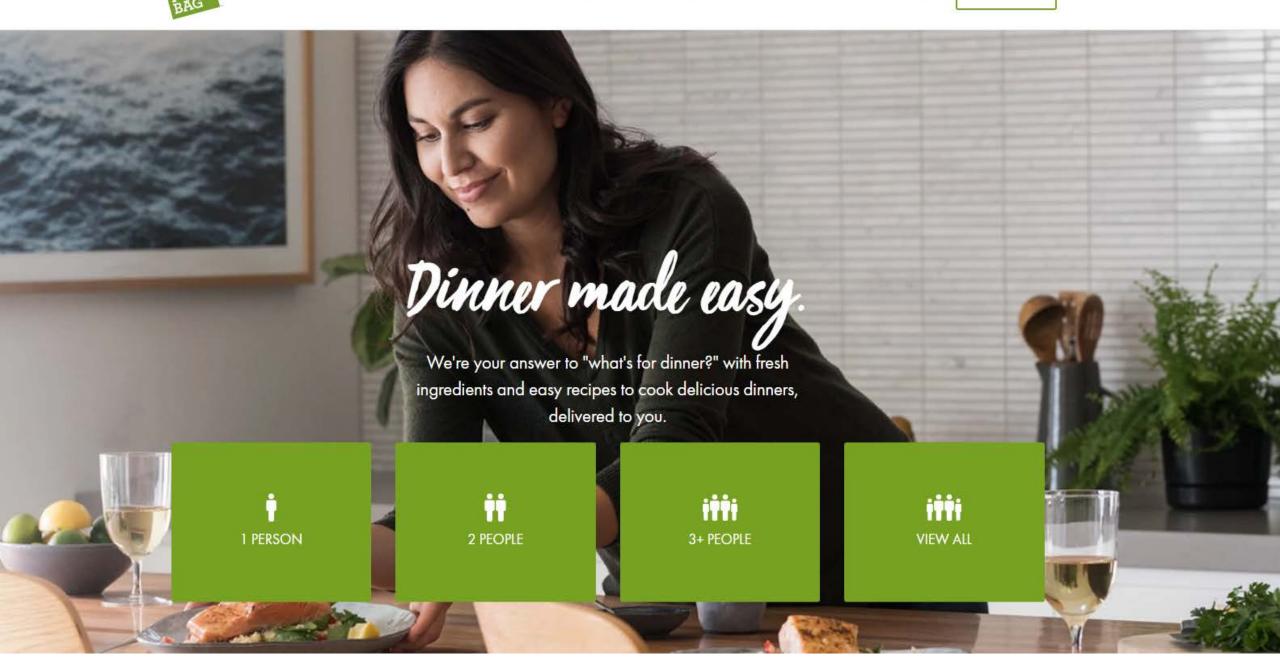
How innovation & disruption starts



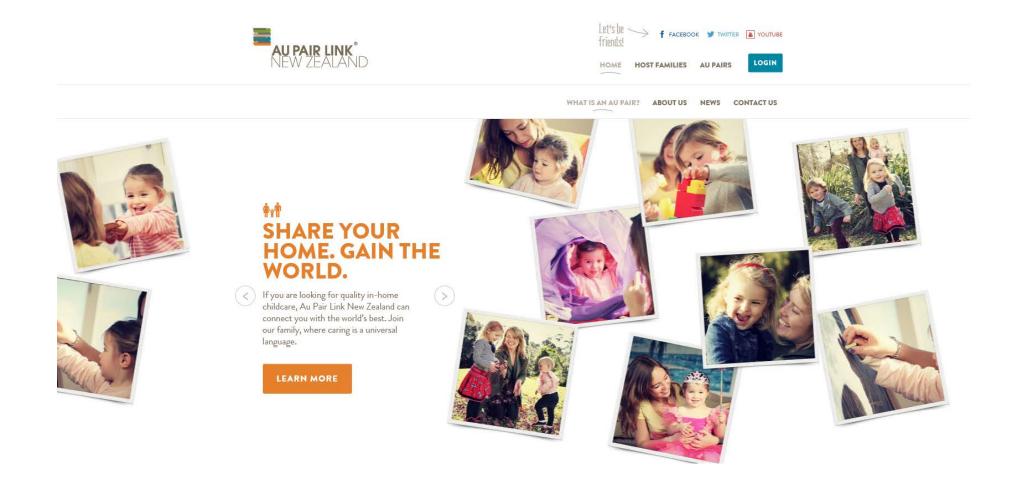
Who would've thought?







Who would've thought?





The recipe for innovation



12/7

Believers/Early

RS 4 Anars



Our chat today

Purpose & Beliefs Environmental, Social & Governance



My Food Bags Founding Vision

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"My Food Bags vision
    is to create
stronger, healthier
    communities
   throughout New
 Zealand, through
changing the way we
```



PURPOSE 2016



DREAM: To become NZs most loved brand & business

SPIRIT: Simply the best

BELIEFS:

- · Our Foodies are at the heart of every decision we make
- Nude food and cooking has the power to change lives and build stronger, healthier kiwi communities
- We are a company that works hard to get better so that we can provide the best possible value to our Fans
- · We solve one of the most commonly asked everyday questions
- · Healthy, tasty, high quality food is what we deliver
- Being ethical and sustainable is our competitive advantage
- · We only recruit A-team talent who love delighting our Fans
- We will provide them with Responsibility, Learning, Recognition and Joy

CHARACTER:

Winners

Fast

Bold

Sexy

Positive

- .. .

Collaborative

Real

Believers

FOCUS:

Fill our country with MFB Fans

GIC (Greatest Imaginable Challenge): FOR INTERNAL USE ONLY



Environmental philosophy

"My Food Bag is the largest procurer of free farmed pork in New Zealand and the third largest free range chicken purchaser. Suppliers who started with us five years ago are growing alongside us and we are proud to be making a difference to businesses nationwide."



Key Environmental Initiatives

Free range farming practices

No MSG, free from harmful preservatives and additives

Approved Supplier Programme

Supporting and buying local – 97%

Recyclable packaging

ENVIRONMENTAL:

Being ethical and sustainable is our competitive advantage

Food miles – food staying where it was created whenever possible Limiting both ours and consumer wastage

Responsible delivery management – efficiencies and timeslots



Social Philosophy

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"We focus on doing
what's right for our
people first and
then the business'
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Key Social Initiatives

Monthly charitable donations

Massive, nationwide Xmas drive since 2014 Employee care
Diversity &
Relief Plan

Social responsibility to improve health – 'teaching how to fish'

SOCIAL:

Being ethical and sustainable is our competitive advantage

Consumer
Protection 'Doing what's
right by the
customer first'

Paid Parental leave plan

Pay living rather than minimum wage



Governance Philosophy

"We are a company that works hard to get better so that we can provide the best possible value to our foodies"



Key Governance Initiatives

Financial sustainability vs unicorns

Guided by 'Best' rather than cheapest.

Pay equity & Transparency

GOVERNANCE:

Being ethical and sustainable is our competitive advantage

Profitability paired with re investment in New Zealand.

The benefit of profits stay in this country!

Loyalty, responsibility & trust

Fair, win-win business relationships



Purpose & Beliefs, ESG



Our chat today

Post Success & Purpose Work/Life integration



Post Success & Purpose





What do you see in the mirror?





LOVE & PASSION BEYOND REASON.

BE GUIDED BY YOUR PURPOSE, STAY TRUE TO YOUR BELIEFS.

LIFE

LIVE YOUR PURPOSE. WANT WHAT YOU HAVE.



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