



2016 ANZAM YEAR-END





Program Guide

8:00AM - 4.30PM

6 DECEMBER 2016

HOSTED BY UQ BUSINESS SCHOOL BRISBANE, AUSTRALIA

WELCOME

It is my pleasure to welcome you to the 2016 ANZAM Year-End Doctoral Workshop, hosted by the University of Queensland, and organised by our ANZAM Doctoral Student Representative – Hieu Nguyen. We are excited and encouraged by the vibrancy and enthusiasm you bring to ANZAM as doctoral scholars. Your in-depth focus in your studies offers the Academy new areas of interest, penetrating analyses and potentially different ways of thinking about Management. We are indebted to all of the speakers, facilitators and student participants, who have spent a great deal of time preparing for this event, and we look forward to your contributions. We will continue to meet and bring people together in forums such as this one to ensure that we as a community of Management scholars continue to develop and support each other. I wish you an enjoyable and productive Workshop.

> Professor Kate Kearins, ANZAM President 2016

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KEY DATES



Social Function	5 December	Gibson Room, Level 10, Z Block,	
	4.30pm – 6.00pm	QUT Gardens Point	
Doctoral Workshop	6 December	Registration at Terrace Room, Sir Llew	
	8.00am – 4.30pm	Edwards Building (14), UQ St Lucia	
Conference Reception	6 December 5:15pm – 7:15pm	Old Government House, QUT Gardens Point, 2 George Street, Brisbane City	

NOTE: All Doctoral Workshop participants are invited to the ANZAM Welcome Reception free of charge.

TRANSPORTATION

I. The **Social Function located at QUT Gardens Point** can be reached via taxis. Taxis are easily found in the central district and can be arranged in advance over the phone or online:

Yellow Cabs http://www.yellowcab.com.au/ 13~19 24

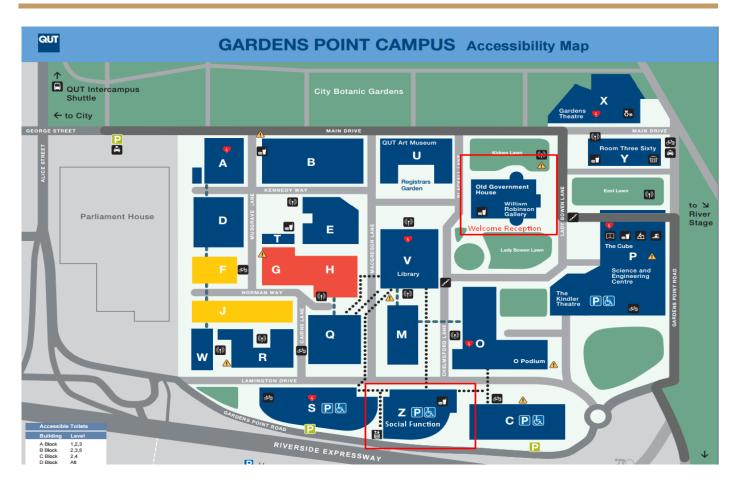
- II. The **Doctoral Workshop located at UQ** can also be reached via taxis. All of the Doctoral Workshop venues are walking-distance apart, taking no more than 5 minutes to reach (see Page 3). Volunteers will be available to provide assistance on the day.
- III. The **Conference Welcome Reception will take place at QUT** directly after the Doctoral Workshop concludes, and it is likely that a large number of delegates will be going together. We will be using the CityCat (Brisbane Ferry) to move between UQ and QUT. For more information see:

CityCat https://www.brisbane.qld.gov.au/traffic-transport/public-transport/citycat-ferry-services

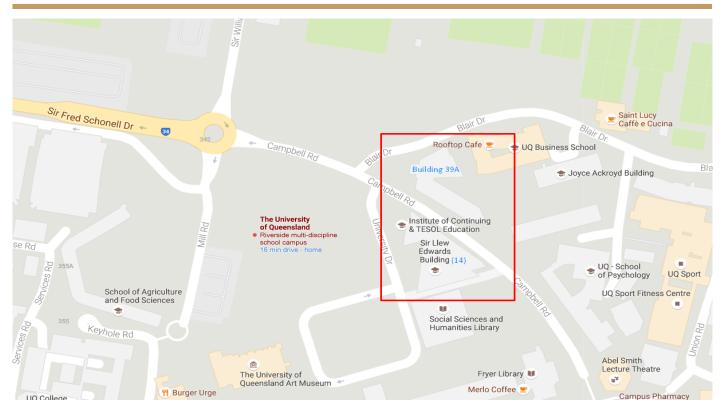
WI-FI ACCESS

Free Wi-Fi will be available to all Workshop attendees in the public areas of The University of Queensland, including the session rooms. Please use "Eduroam" or "Visitor-UQConnect" access points for access.

QUT GARDENS POINT



UQ ST LUCIA



ACADEMIC PRESENTERS

Professor Neal Ashkanasy

University of Queensland

Neal has research interests in leadership, organizational culture, business ethics, and, the role of emotions in organisational life. He has published in leading journals such as the Academy of Management Journal and Review, the Journal of Organizational Behavior, The Leadership Quarterly, the Journal of Applied Psychology, and the Journal of Management. He serves on several editorial boards including the Journal of Applied Psychology and the Journal of Management, and is former Editor-in-Chief of the Journal of Organizational Behavior, Associate Editor of the Academy of Management Review and Emotion Review, and Series Co-Editor of Research on Emotion in Organizations.

Professor Steffen Böhm

University of Exeter

Steffen is Professor of Organisation Studies at the University of Exeter, UK. His research focuses on political economies and ecologies of organization, management and the environment. His books include "Ecocultures: Blueprints for sustainable communities" and "Repositioning Organization Theory: Impossibilities and strategies". He has published in many journals including Organization Studies; Environment and Planning A; Organization; and Journal of Organizational Change Management. He was a cofounder of the open-access journal "ephemera: theory & politics in organization", and is co-founder and co-editor of the new open-access publishing press MayFlyBooks. He has secured research funding for projects including from the Swedish Energy Agency and the East of England Cooperative Society. He appears regularly on radio shows and is published often in public media avenues such as The Guardian and The Conversation.

Assoc. Prof. Melanie Bryant

Swinburne University of Technology

Melanie is the Deputy Department Chair of Leadership and Management at Swinburne Business School. Her research interests are primarily in organisation studies with particular focus on dynamics and issues surrounding change adoption. Melanie has applied her work to different contexts including health and biosecurity through funding from agencies such as the Commonwealth Department of Agriculture, and the Rural Industries Research and Development Corporation.

Professor Sara Dolnicar University of Queensland

Sara's core research interests are the improvement of market segmentation methodology and the testing and refinement of measures used in social science research. Because her key research interests are not tied to any particular application area, Sara has had the luxury to investigate a range of different applied research areas, including sustainable tourism and tourism marketing, environmental volunteering, foster carer and public acceptance of water alternatives and water conservation measures. To date, Sara has (co-)authored more than 200 refereed papers, including more than 100 journal articles and led a total of twelve Australian Research Council (ARC) grants.

ACADEMIC PRESENTERS

Professor	Robert Faff	University of Queensland
	has an international reputation in e (funding exceeding \$4 million); mo citations exceeding 8,200; and a h-i is nurturing and developing the care research interests include asset pric behavioural finance, corporate gove	·
Professor	Peter Jordan	Griffith University
	Griffith Business School, and Deput Wellbeing. He has an outstanding re such as the Journal of Organization	M, and is Acting Deputy Head of Department at the y Director of the Centre for Work, Organisation and esearch record, with publications in top tier journals al Behavior, Human Relations, and the Leadership performance and leadership of work teams, as well ons (e.g., emotional intelligence).
Dr.	Paul Spee	University of Queensland
Professor	has appeared in a number of world ment Journal, Organization Science butions to special issues and influer	heory and organization theory. His scholarly work leading journals including the Academy of Manage- e and Organisation Studies. Through several contri- atial handbooks, his research is at the forefront of crategy-as-practice and advanced methodologies. Edith Cowan University
110103501		ereed journal articles and conference publications in
	the areas of Strategic HRM and Inte such as Human Resource Managem Journal, Journal of Vocational Beha	ernational HRM in top ranking international journals ent (USA, Wiley), Human Resource Management avior, International Journal of Human Resource Man- calian Human Resources Institute and a Chartered
Professor	Mary Uhl-Bien	Texas Christian University
	Texas Christian University. She is a complexity leadership, relational lea published in top journals including Psychology, Journal of Managemen been funded with grants from Booz partnership with Lockheed Martin,	l Professor of Leadership, Professor of Management, renowned leadership expert in the areas of adership and followership. Her research has been Academy of Management Journal, Journal of Applied t and The Leadership Quarterly. Her research has Allen Hamilton, and she has conducted research in Bank of America, Disney, the U.S. Fish and Wildlife rce Academy. Mary is also currently Division Chair of Management.

PROGRAM OUTLINE

Monday 5 December 2016

16:30 - 18:00 Doctoral Social Function

Tuesday 6 December 2016

8:00 - 8:30	Registration	Terrace Foyer (14)	
8:30 - 8:45	Session 1	ession 1 Welcome and Opening	
		Professor Kate Kearins, 2016 ANZAM President	
		Associate Professor Len Coote,	
		Acting Head (Dean) UQ Business School	
8:45 - 9:15		Presentation: Professor Sara Dolnicar (Research Ethics)	-
9:15 - 10:00		Getting Published	-
		Professor Neal Ashkanasy	
		Professor Steffen Bohm	
		Professor Mary Uhl-Bien	

10:00 - 10:30	Morning TeaTerrace Foyer (14)		
10:00 11:00	Session 2	Workshop – Quantitative Methods	Room 132 (14)
10:30 - 11:30 (Concurrent)		Workshop – Qualitative Methods	Room 219 (14)
11:30 - 12:30	Lunch		Terrace Foyer (14)
12:30 - 14:30	Session 3	Roundtable Discussions (Stream 1-3)	Room 208 (39A)
	(Concurrent)	Roundtable Discussions (Streams 4-5)	Room 209 (39A)
		Roundtable Discussions (Streams 6-7)	Room 217 (14)
		Roundtable Discussions (Streams 8-10)	Room 219 (14)
14:30 - 15:00	Afternoon Tea		Terrace Foyer (14)
15:00 - 16:15	Sessions4	Presentation: Professor Robert Faff (Research Pitch)	Terrace Room (14)
		Student Pitch Presentations x3 (8-10 min each)	
16:15 - 16:30		Student Awards and Closing	Terrace Room (14)

NOTE: (14) = Sir Llew Edwards Building; (39A) = General Purpose North 3 All activities are at University of Queensland except the Monday evening social function (and the Conference Welcome Reception, for those attending).

Gibson Room, Level 10, Z Block, QUT Gardens Point

ROUNDTABLE SESSIONS

All Roundtable Sessions will be two hours in length, starting 12.30 and ending at 14.30.

Please locate your Stream via submission title and go to the appropriate building/room. Attendees who did not submit a roundtable paper may network in the Terrace Room, or sit in on the one of the roundtable session(s). A tour of the UQ St Lucia campus is also available during this time for anyone interested.

Please consult one of the volunteers if you need directional guidance to your location.

Rooms 208 & 209	General Purpose North 3 (39A)
Rooms 217 & 219	Sir Llew Edwards Building (14)

STREAM 1	Room 208 (39A)	Student Submission Titles
Session Chairs	Professor	Designing and Re-designing Work in the Modern Workplace—Deliberately and Incidentally
	Neal Ashkanasy Associate Professor	Public Hospitals and the Clinical Directorate Structure: Impacts on Communication
	Rebecca Mitchell	Crisis Management in Greenfield Hospital Sites: The Missing Link for Success?
		Multiple Identity Interactions: Implications for Work Outcomes
		The Impact of Organisational Culture on Performance in Project Based Organisations operating in the Australian Mineral Resources Sector
STREAM 2	Room 208 (39A)	Student Submission Titles
Session Chairs	Professor	Exploring the effect of mindfulness on incidental emotions and managerial decision-making
	Yvonne Brunetto <i>Associate Professor</i> Herman Tse	Consumer engagement in health care organisations
		Scent sensitivity and scent preferences: What is the role of emotional intelligence?
		How Do Consumers Respond to Different Colours of A Package? The Case of Local Food Product in Indonesia
		Responding to jerks at work: When and why employees prefer to reintegrate or punish workplace offenders
STREAM 3	Room 208 (39A)	Student Submission Titles
Session Chairs	Professor	An Integrated Framework of Digital Business Technologies
	John Brocklesby	Adoption of Small-and-Medium-Sized-Hotels (SMHs): An Empirical Study on Malaysian Hotel Industry
	Professor	Harnessing Social Networks and Exchange to
	Julian Teicher	Conceptualise Strengthspotting
		Decision-Making Among Micro-Entrepreneurs In Sri Lanka
		How to apply Desynchronicity into Practice: A Rethinking of Trade-off and Bowman Paradox

ROUNDTABLE SESSIONS

STREAM 4	Room 209 (39A)	Student Submission Titles
Session Chairs	Associate Professor	The importance of cross-cultural capabilities for immigrant entrepreneurs
	April Wright Professor	Critical success factors of knowledge management in higher education
	Bernadine Van	Engagement and Disengagement in the Workplace: Is there a difference? A Perspective of Different Constructs
	Gramberg	Entrepreneurship in universities: Collaborations between universities, government, industry, and research commercialisation offices
		Why do most public school teachers fail to innovate? A Learned Helplessness Explanation
STREAM 5	Room 209 (39A)	Student Submission Titles
Session Chairs	Professor	Dealing with 'wicked' problems through collaboration: A systems perspective
	Kate Kearins Dr.	Exploring Australian Women's Career Transitions: A Critical Constructivist Grounded Theory Study
	Jason Paul Mika	Disrupted Maori Management Theory: Unleashing the Economic Potential of the Maori Asset base.
	<i>Professor</i> Lee Di Milia	Disembodied senior managers: The perspective of male senior managers in an Australian Hospitality organisation
STREAM 6	Room 217 (14)	Student Submission Titles
Session Chairs	Associate Professor	Governance and power in Australian Federalism: The case of independent federal transport regulators
	Melanie Bryant Dr.	An exploration of collaborative knowledge practices in translating research
	Paul Spee	Explaining managerial attitudes: Why are levels of extreme event preparedness vastly different across regions of comparatively similar risk?
		Carbon Disclosure: How to identify good disclosure practise and how to interpret the results
		Internationalisation: From the Perspective of Translation
STREAM 7	Room 217 (14)	Student Submission Titles
Session Chairs	Professor	Knowledge Sharing Behaviour in Collaborative Innovation
	Kerry Brown	Social media and innovation management: The case of Indonesian SMEs
	Associate Professor	The Role of Innovation within Business Models in Social
	Steven Lui	and Economic Value Creation in Social Purpose Organisations
	Associate Professor	-

ROUNDTABLE SESSIONS

STREAM 8	Room 219 (14)	Student Submission Titles
Session Chairs	Professor	Inside the minds of Chinese immigrant professionals: Implications for leaders in a multicultural society
	Ken Parry <i>Professor</i>	The effects of Team Temporal Leadership on Employee Engagement and Team Performance
	Mary Uhl-Bien	An Exploration of Humility and its Contribution to Leader Development
		Exploring The Influences Of Interpretation Of Career And Life Events On Leader Self-Efficacy
STREAM 9	Room 219 (14)	Student Submission Titles
Session Chairs	Professor	The Role of Social Capital on Expatriate Work Well-being in the Resources Sector in Indonesia
	Jarrod Haar Professor	Resilience of Business Models of Small and Medium Enterprises - A Preliminary Analysis
	Ingrid Nielsen	Core self-evaluations: A case for two factors
	<i>Professor</i> Robert Wood	Psychological Contracts of Expatriates –The Effects of Per- sonality Factors on Breach, Violation and their Impact on International Assignment Success
		The Organizational HR Translation Processes for Strategic Flexible Working Arrangement (FWA) to Improve Work-life Balance and Labours Productivity in Malaysian Service Industry
STREAM 10	Room 219 (14)	Student Submission Titles
Session Chairs	<i>Professor</i> Veronique Ambrosini	A study of corporate social responsibility in the Vietnamese garment and food processing industries: Antecedents, strategies and performance
	Professor	Opportunism in Manufacturing Supply Chains in Uganda
	Steffen Böhm	Supply Chain Security: A perspective from integration (A case study of Authorized Economic Operator in Indonesia)
		Examining Supply Chain Practice for the Sustainable Building Industry: Towards Viable Cluster Development
		The Change-Stability Paradox in Training Transfer: The Case of Training for Business Process Improvement

PITCHES

Pitcher	Working Title	
Sharifah Amirul	The Organizational HR Translation Processes for Strategic Flexible Working Arrangement (FWA) to Improve Work-life Balance (WLB) and Labour's Productivity in Malaysian Service Industry	
Anabel Bara	Unfolding Organizational Ethics Culture: An Exploratory Study	
Jessica Booth	Perceived career stage on employee's expectations of the Psychological Contract	
Dana Cumin	Knowledge Sharing Behaviour in Collaborative Innovation	
Mylyn Dat	Responding to jerks at work: When and why employees prefer to reintegrate or punish workplace offenders	
Alana Dorris	The Jekyll and Hyde of Sports Participation: It's Duplicitous effect on Organisational Identity, Wellbeing and Organisational Performance	
Liz Hardie	What are the social responsibilities of university-industry partnerships research fossil fuels?	
Donna Kelly	Examining the applicability of tourism leveraging strategies designed around mega-events on small-scale events.	
Nils Niehues	Bridging the gap between carbon disclosure and the 2 degree target.	
Nadeera Ranabahu	Effectual deliberate practice among micro-entrepreneurs in Sri Lanka	
Xuefeng Shao	Diversification or Desynchronicity: an Organisational Portfolio Perspective to Risk Reduction	
Dharshani Thennakoon	The Change-Stability Paradox in Training Transfer: The Case of Training for Business Process Improvement	
Jemaine Tsoi	Understanding "Who I Am": Entrepreneurship as Identity (Re)construction of Trailing Spouses	
Emma Watton	Cricket balls, rolling pins and gourds: Artefacts and stories of leadership significance.	
Simone Zachariat	In whom do we trust? Interlinking interpersonal and organizational levels of trust to create the high trusted bank. A multi-level mixed-methods approach.	
Kun Zhang	Internationalization: From the Perspective of Translation	

CONTACT DETAILS

Academic Presenters

Neal Ashkanasy Steffen Böhm Melanie Bryant Sara Dolnicar Robert Faff Peter Jordan Paul Spee Stephen Teo Mary Uhl-Bien n.ashkanasy@uq.edu.au s.Boehm@exeter.ac.uk mjbryant@swin.edu.au s.dolnicar@uq.edu.au r.faff@business.uq.edu.au peter.jordan@griffith.edu.au p.spee@business.uq.edu.au s.teo@ecu.edu.au m.uhl-bien@tcu.edu University of Queensland University of Exeter Swinburne University of Technology University of Queensland University of Queensland Griffith University University of Queensland Edith Cowan University Texas Christian University

Roundtable Chairs

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Dinah

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Donna

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Student Participants

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ACKNOWLEDGEMENTS

I would like to thank and acknowledge the following contributors:

- Professor Kate Kearins, as ANZAM President on behalf of the Board of Directors for their support;
- University of Queensland Business School for hosting and sponsoring the Doctoral Workshop;
- Professor Robert Faff for sponsoring the pitch prizes;
- Professor Lisa Bradley, 2016 Conference Chair, for her support;
- Anne Anderson, ANZAM Academy Manager, for peerless administrative assistance;
- Andrei Lux, Organising Committee, for his assistance and support;
- Associate Professor Remi Ayoko, Organising Committee, for her guidance and support;
- The ANZAM Research Fellows, academic presenters, and session chairs who have generously volunteered their time and energy to bring this workshop to fruition;

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• Leelyn Cruddas, for her assistance and creative insights.

Hieu Nguyen

ANZAM Doctoral Student Representative, PhD Candidate, University of Queensland

NOTES





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